In addition, we recommend that the Medical College of Wisconsin (MCW) more carefully manage project expenses and we questioned $24,807, including $43 that appeared to be unallowable, largely because this amount was included in project expenditures made by grantees of the School of Medicine and Public Health:

- For MCW, we reviewed $2.0 million in 20 projects we selected at each school.
- For UW, we reviewed $3.4 million in project expenditures made by grantees of the School of Medicine and Public Health in 20 projects we selected at each school.

We recommend that UW's Medical Education and Research Committee (MERC) and the MCW vice presidents engage staff to conduct detailed reviews of subcontracts and inter-institutional transfers of funds. UW and MCW should require that all required site visits are conducted electronically as opposed to in-person. UW and MCW should ensure that all required progress reports are submitted on time. The UW president and the MCW chancellor should be made aware of any deviations from the approved schedule, and UW and MCW should require that all projects are annually monitored. UW and MCW should engage their respective research administrators or faculty to oversee the continued operation of their research programs. UW and MCW should annually monitor the compliance of the 2013 order of the Commissioner of Insurance, Blue Cross Blue Shield United Health of Wisconsin (UW) School of Medicine and Public Health:

<table>
<thead>
<tr>
<th>Year</th>
<th>Medical Education</th>
<th>Research</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009</td>
<td>$15.1 million</td>
<td>$5.0 million</td>
<td>$20.1 million</td>
</tr>
<tr>
<td>2010</td>
<td>$18.1 million</td>
<td>$6.0 million</td>
<td>$24.1 million</td>
</tr>
<tr>
<td>2011</td>
<td>$20.7 million</td>
<td>$6.2 million</td>
<td>$26.9 million</td>
</tr>
<tr>
<td>2012</td>
<td>$22.7 million</td>
<td>$6.3 million</td>
<td>$29.0 million</td>
</tr>
<tr>
<td>2013</td>
<td>$25.0 million</td>
<td>$6.5 million</td>
<td>$31.5 million</td>
</tr>
</tbody>
</table>

Each school includes required site visits of public health applications reviewed by outside experts and subsequently awarded grants. UW and MCW should annually monitor the compliance of the 2013 order of the Commissioner of Insurance, Blue Cross Blue Shield United Health.

For Wisconsin's Medical Education and Research Grants (p. 12), UW spent $67.8 million. The value added to the endowment (p. 36); and in 2013, MCW had an endowment balance of $381.2 million. As of December 31, 2013, balances at each school increased from $71.3 million for UW's medical education and research grants to $171.2 million for MCW's medical education and research grants.

The Foundation was established by the Commissioner's order required that each school obtain a program audit every three years (p. 35). UW completed a financial examination of the amount it retains for management and an appointee of the Commissioner of Insurance; and it regularly received presentations on survey results, the results of major data analyses, and attendance at project events.

We completed a financial examination of the Foundation's annual report for the year 2013 by analyzing:

- The value added to the endowment balance of $381.2 million.
- Internal and external reviews of the Foundation's activities.
- The reporting period from 2009 through 2013 by analyzing:
  - The Foundation's annual report.
  - The value added to the endowment balance of $381.2 million.
  - Internal and external reviews of the Foundation's activities.

The Foundation serves as a forum for community leaders, school representatives, and it regularly received presentations on survey results, the results of major data analyses, and attendance at project events.

We completed a financial examination of the Foundation's annual report for the year 2013 by analyzing:

- The value added to the endowment balance of $381.2 million.
- Internal and external reviews of the Foundation's activities.
- The reporting period from 2009 through 2013 by analyzing:
  - The Foundation's annual report.
  - The value added to the endowment balance of $381.2 million.
  - Internal and external reviews of the Foundation's activities.

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- The value added to the endowment balance of $381.2 million.
- Internal and external reviews of the Foundation's activities.
- The reporting period from 2009 through 2013 by analyzing:
  - The Foundation's annual report.
  - The value added to the endowment balance of $381.2 million.
  - Internal and external reviews of the Foundation's activities.