

From: [Michael Spitzer-Rubenstein](#)
Sent: Wednesday, October 21, 2020 8:46 PM
To: [Cindi Dulaney](#)
Subject: [External] Grant Funding

Cindi, I just spoke to someone at the Center for Tech and Civic Life and you can still apply for their grant funding to cover labor and the envelope opener:
<https://form.jotform.com/202445110530135>

It's past the official deadline so they can't promise anything but just include the amount you'd like in a note and I'll make sure they consider it.

Michael

--

Michael Spitzer-Rubenstein
State Lead for Wisconsin (Leadership Now Fellow)
National Vote at Home Institute
(310) 980-2872
he/him

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From: [Richard Schroeder](#)
Sent: Wednesday, October 21, 2020 10:47 AM
To: [Michael Spitzer-Rubenstein](#)
Cc: [Cindi Dulaney](#)
Subject: [External] Re: PPE for Wauwatosa

Thanks Michael,

We are on it. Thanks for the introduction.

Cindi, we would be happy to help provide PPE.

We need a shipping address and we need a contact person, with phone number and email address. Ideally we would also have the contact person have a brief call with our volunteer medical team that could articulate best practices for distributing the PPE to workers/volunteers... helping to ensure that no poling station ends up being a super-spreader...

If we get the shipping address and contact information today we should be able to ship N95 masks, MakersRespond face shields and surgical masks by tomorrow.

Please let me know if you have any questions.

Richard Schroeder

RESOLVE

Mobile: +1 410 446 6426

On Oct 21, 2020, at 11:25 AM, Michael Spitzer-Rubenstein
<michael@voteathome.org> wrote:

Hi Richard, Wauwatosa is also looking for PPE.

They have 160 poll workers who could use the full kit (gloves, masks, face shield) and then a couple hundred disposable masks to give out to voters.

I've included Cindi Dulaney, who's the contact there.

Thanks for your help on this!

Michael

--

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State Lead for Wisconsin (Leadership Now Fellow)

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From: [Michael Spitzer-Rubenstein](#)
Sent: Wednesday, October 21, 2020 10:26 AM
To: [Cindi Dulaney](#); [Richard Schroeder](#)
Subject: [External] PPE for Wauwatosa

Hi Richard, Wauwatosa is also looking for PPE.

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I've included Cindi Dulaney, who's the contact there.

Thanks for your help on this!

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From: [Cindi Dulaney](#)
Sent: Thursday, October 15, 2020 3:29 PM
To: [Michael Spitzer-Rubenstein](#)
Subject: RE: [External] Invitation: Michael (NVAHI) - Cindi @ Fri Oct 16, 2020 10:30am - 11:30am (EDT) (cdulaney@wauwatosa.net)

That will be fine for me. Melanie is supposed to be here, but not sure of her schedule yet.

From: Michael Spitzer-Rubenstein <michael@voteathome.org>
Sent: Thursday, October 15, 2020 3:27 PM
To: Cindi Dulaney <cdulaney@wauwatosa.net>
Subject: Re: [External] Invitation: Michael (NVAHI) - Cindi @ Fri Oct 16, 2020 10:30am - 11:30am (EDT) (cdulaney@wauwatosa.net)

Sure, how about Wednesday 9:30 AM then?

Thanks,
Michael

On Thu, Oct 15, 2020 at 3:06 PM Cindi Dulaney <cdulaney@wauwatosa.net> wrote:

Yes, we just heard she would be coming back on Monday. She won't be in on Tuesday though.
Cindi

From: Michael Spitzer-Rubenstein <michael@voteathome.org>
Sent: Thursday, October 15, 2020 2:39 PM
To: Cindi Dulaney <cdulaney@wauwatosa.net>
Subject: [External] Invitation: Michael (NVAHI) - Cindi @ Fri Oct 16, 2020 10:30am - 11:30am (EDT) (cdulaney@wauwatosa.net)

Cindi,
Is Melanie coming back next week? (Heard through the grapevine). If so, should we reschedule for when she's back?

Michael

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From: [Cindi Dulaney](#)
Sent: Thursday, October 15, 2020 3:03 PM
To: [Michael Spitzer-Rubenstein](#)
Subject: RE: [External] Invitation: Michael (NVAHI) - Cindi @ Fri Oct 16, 2020 10:30am - 11:30am (EDT) (cdulaney@wauwatosa.net)

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From: [Michael Spitzer-Rubenstein](#)
Sent: Monday, October 12, 2020 1:24 PM
To: [Cindi Dulaney](#)
Subject: Re: [External] In town next week: meet Thursday?

Great, say 9:30? I'll send a calendar invite and check back in on Thursday if there's a location change or anything else.

See you then,

Michael

On Mon, Oct 12, 2020 at 2:14 PM Cindi Dulaney <cdulaney@wauwatosa.net> wrote:

Hi Michael,

Friday, so far, will be fine. Preferably morning. We were working out of another location last week due to the civil unrest here, but I don't anticipate having to work out of another location this week.

Cindi

From: Michael Spitzer-Rubenstein <michael@voteathome.org>
Sent: Monday, October 12, 2020 1:12 PM
To: Cindi Dulaney <cdulaney@wauwatosa.net>
Subject: Re: [External] In town next week: meet Thursday?

Hi Cindi! Hope you had a good weekend. Just wanted to check: is this Friday good for you?

If so, your office is 7725 W. North Ave, right?

Michael

On Thu, Oct 8, 2020 at 6:02 PM Michael Spitzer-Rubenstein
<michael@voteathome.org> wrote:

Cindi, how is 9 or 9:30 AM next Friday for you? Does that work?

Looking forward to meeting in person,
Michael

On Wed, Oct 7, 2020 at 1:55 PM Cindi Dulaney <cdulaney@wauwatosanet.net> wrote:

Hi Michael,

That's fine. I should be in all of next week.

Cindi

From: Michael Spitzer-Rubenstein <michael@voteathome.org>
Sent: Wednesday, October 7, 2020 10:37 AM
To: Cindi Dulaney <cdulaney@wauwatosanet.net>
Subject: [External] In town next week: meet Thursday?

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Sent: Thursday, October 8, 2020 5:02 PM
To: [Cindi Dulaney](#)
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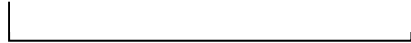
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From: [Cindi Dulaney](#)
Sent: Wednesday, October 7, 2020 12:56 PM
To: [Michael Spitzer-Rubenstein](#)
Subject: RE: [External] In town next week: meet Thursday?

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Cindi

From: Michael Spitzer-Rubenstein <michael@voteathome.org>
Sent: Wednesday, October 7, 2020 10:37 AM
To: Cindi Dulaney <cdulaney@wauwatosanet.net>
Subject: [External] In town next week: meet Thursday?


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From: [Michael Spitzer-Rubenstein](#)
Sent: Thursday, September 24, 2020 1:51 PM
To: [Cindi Dulaney](#); [Natalia Espina](#)
Subject: [External] Re: Pollworker Recruitment - Wauwatosa

Hi Cindi, wanted to touch base: have you been able to connect with Natalia about poll workers?

Also, if there's any other way we can support you, we're happy to help, whether with funding, communications, central count planning, or anything else.

Michael

On Wed, Sep 16, 2020 at 11:58 AM Michael Spitzer-Rubenstein <michael@voteathome.org> wrote:

Hi Cindi and Natalia,

I'm connecting you two to help Wauwatosa recruit election inspectors.

Cindi is the acting clerk for Wauwatosa. Natalia is leading the Wisconsin effort for Power the Polls.

Natalia, Cindi is interested in the list of signups in Wauwatosa for poll workers. She can then reach out to those people directly.

Thanks,

Michael

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From: [Michael Spitzer-Rubenstein](#)
Sent: Monday, September 21, 2020 1:38 PM
To: [Cindi Dulaney](#)
Subject: [External] Re: Action Requested: Machines & Communications Grant Funding

Hi Cindi, how's the start of your week going?

Just wanted to follow up: are there any ways I can help you or any information you need?

Michael

On Wed, Sep 16, 2020 at 11:55 AM Michael Spitzer-Rubenstein <michael@voteathome.org> wrote:

Cindi,

Glad we could connect today and good luck on getting out absentee ballots.

As mentioned, we have a few follow-ups:

1. **Poll worker recruitment.** I'll connect you with Natalia, the Power the Polls point person to get their list of potential election inspectors.
2. **Central Count.** I'm attaching an updated spreadsheet with estimates and a paired down number of poll workers.
 - o In August, it sounded like you processed about 150 ballots per machine per hour. We'd estimate you can consistently do a max of 165 ballots per hour.
 - o I would take a look at the Equipment-constrained process sheet.
 - o The potential staffing levels are adjusted to 30 inspectors/shift.
 - o Based on these rough numbers, we think the process will take 19 hours. It would finish at 2 AM if we could start the scanners at 7 AM and go non-

stop. (Realistically, it's at least another couple of hours).

Processes	Hours of runtime required
Marking ballots as returned	12
Signature verification	12
Inbound ballots sorted	6
Ballots extracted	18
Ballot preparation	18
Ballots scanned	19
Ballots duplicated	18
Processing hours required	19
Days to complete processing task:	1.2
Completion time (non-stop):	11/4/20 2:00 AM

- If you're able to acquire a high-speed scanner (or even more precinct scanners and fit them in somehow), we can offer grants to fund the lease or purchase.

3. **Communications.** We're working on our Wisconsin-specific materials, including social media graphics and posts, a video, posters, and other visuals, all of which you can use for free.

- If you want to connect me with the Wauwatosa city communications person, I'm eager to sit down with them about how we can best support them.
- We also have grants available for voter education and engagement campaigns.

Of course, however you want to move forward, we're here to be a resource.

Michael

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From: [Michael Spitzer-Rubenstein](#)
Sent: Wednesday, September 16, 2020 10:56 AM
To: [Cindi Dulaney](#)
Subject: [External] Action Requested: Machines & Communications Grant Funding
Attachments: VBM Planning Calculator - Wauwatosa v2.xlsx

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From: [Cindi Dulaney](#)
Sent: Tuesday, September 15, 2020 4:10 PM
To: [Michael Spitzer-Rubenstein](#)
Subject: RE: [External] Pre-Meeting Questions

Yes we are.

From: Michael Spitzer-Rubenstein <michael@voteathome.org>
Sent: Tuesday, September 15, 2020 4:09 PM
To: Cindi Dulaney <cdulaney@wauwatoso.net>
Subject: Re: [External] Pre-Meeting Questions

Cindi, confirming that we're speaking tomorrow morning at 9.

Here's the Zoom link: <https://nyu.zoom.us/j/93591454541>

Hope you're doing okay sending out absentee ballots and talk to you tomorrow.

Michael

On Mon, Sep 14, 2020 at 3:30 PM Cindi Dulaney <cdulaney@wauwatoso.net> wrote:

We have DS200. It's my understanding that there aren't anymore of the h450 or 850 high speed machines available.

From: Michael Spitzer-Rubenstein <michael@voteathome.org>
Sent: Monday, September 14, 2020 1:31 PM
To: Cindi Dulaney <cdulaney@wauwatoso.net>
Subject: Re: [External] Pre-Meeting Questions

Great!

And for #3, are those DS200s or do you have high-speed machines?

On Mon, Sep 14, 2020 at 2:25 PM Cindi Dulaney <cdulaney@wauwatoso.net> wrote:

Hi Michael....see my answers in red.
Cindi

From: Michael Spitzer-Rubenstein <michael@voteathome.org>
Sent: Monday, September 14, 2020 1:19 PM
To: Cindi Dulaney <cdulaney@wauwatoso.net>
Subject: [External] Pre-Meeting Questions

Cindi,
I had a few questions before our meeting Wednesday at 9. If you are able to respond, I'll be able to work on these this afternoon and tomorrow.

1. How many poll workers do you still need to recruit? (I saw in the paper that you need 50; is that the right number?) I'll reach out to our partners at Power the Polls about it. **We have received a lot of interest since I last spoke with you. We still need about 10 people to act as floaters and to provide relief.**

2. Are you still looking for facilities (either for the central count, early voting, or polling places)? Marriott may be able to provide space at their hotels in Wauwatosa. **We are good on the locations.**
3. Have you looked into getting new high-speed scanner/tabulators for Central Count? NVAHI has grants available to pay for equipment. **We have and we have six machines and believe this will work well for our Central Count.**

Thanks and hope you had a good weekend!
Michael

--

Michael Spitzer-Rubenstein
State Lead for Wisconsin (Leadership Now Fellow)
National Vote at Home Institute
(310) 980-2872
he/him

VOTE at HOME

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Learn more about:

[Election Officials Center](#)

[Mail Ballot FAQs](#)

[Mail Ballot Security](#)

From: [Michael Spitzer-Rubenstein](#)
Sent: Tuesday, September 15, 2020 4:09 PM
To: [Cindi Dulaney](#)
Subject: Re: [External] Pre-Meeting Questions

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VOTE  **HOME**

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From: [Cindi Dulaney](#)
Sent: Friday, September 11, 2020 10:28 AM
To: [Michael Spitzer-Rubenstein](#)
Subject: RE: Accepted: [External] Invitation: Call: NVAHI - Wauwatosa Follow-Up @ Fri Sep 11, 2020 11am - 12pm (EDT) (cdulaney@wauwatosa.net)

Perfect!

From: Michael Spitzer-Rubenstein <michael@voteathome.org>
Sent: Friday, September 11, 2020 10:18 AM
To: Cindi Dulaney <cdulaney@wauwatosa.net>
Subject: Re: Accepted: [External] Invitation: Call: NVAHI - Wauwatosa Follow-Up @ Fri Sep 11, 2020 11am - 12pm (EDT) (cdulaney@wauwatosa.net)

Oh, may have been 9 AM Mountain Time (our team is spread out across the country). Wednesday at 9 AM Central works for me.

Also, two questions that I can follow up on before then:

1. I saw in the Journal Sentinel that you need 50 poll workers. Is that right? I can put out the call to our partners at Power the Polls.
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Sent: Friday, September 11, 2020 10:09 AM
To: Cindi Dulaney <cdulaney@wauwatosa.net>
Subject: Re: Accepted: [External] Invitation: Call: NVAHI - Wauwatosa Follow-Up @ Fri Sep 11, 2020 11am - 12pm (EDT) (cdulaney@wauwatosa.net)

Of course, and good luck with all the chaos around ballots!

On Fri, Sep 11, 2020 at 11:08 AM Cindi Dulaney <cdulaney@wauwatosa.net> wrote:

We are short staffed with people out sick. It would be better if we could reschedule for next week.

Wed. at about 9:00 am would work great for me.

Cindi

From: Michael Spitzer-Rubenstein <michael@voteathome.org>
Sent: Friday, September 11, 2020 10:06 AM
To: Cindi Dulaney <cdulaney@wauwatosa.net>
Subject: Re: Accepted: [External] Invitation: Call: NVAHI - Wauwatosa Follow-Up @ Fri Sep 11, 2020 11am - 12pm (EDT) (cdulaney@wauwatosa.net)

Hi Cindi, do you still want to talk today or should we reschedule for next week?

In case it's helpful, here's the Zoom link: <https://nyu.zoom.us/j/93591454541>

Michael

On Tue, Sep 8, 2020 at 9:33 AM Cindi Dulaney <cdulaney@wauwatosa.net> wrote:

|

--

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(310) 980-2872
he/him

VOTE at HOME

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From: [Michael Spitzer-Rubenstein](#)
Sent: Friday, September 11, 2020 10:18 AM
To: [Cindi Dulaney](#)
Subject: Re: Accepted: [External] Invitation: Call: NVAHI - Wauwatosa Follow-Up @ Fri Sep 11, 2020 11am - 12pm (EDT) (cdulaney@wauwatosa.net)

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To: Cindi Dulaney <cdulaney@wauwatosa.net>
Subject: Re: Accepted: [External] Invitation: Call: NVAHI - Wauwatosa Follow-Up @ Fri Sep 11, 2020 11am - 12pm (EDT) (cdulaney@wauwatosa.net)

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From: Michael Spitzer-Rubenstein <michael@voteathome.org>

Sent: Friday, September 11, 2020 10:06 AM

To: Cindi Dulaney <cdulaney@wauwatosanet.net>

Subject: Re: Accepted: [External] Invitation: Call: NVAHI - Wauwatosanet Follow-Up @ Fri Sep 11, 2020 11am - 12pm (EDT) (cdulaney@wauwatosanet.net)

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To: [Michael Spitzer-Rubenstein](#)
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To: Cindi Dulaney <cdulaney@wauwatosa.net>
Subject: Re: Accepted: [External] Invitation: Call: NVAHI - Wauwatosa Follow-Up @ Fri Sep 11, 2020 11am - 12pm (EDT) (cdulaney@wauwatosa.net)

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To: Cindi Dulaney <cdulaney@wauwatosa.net>
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VOTE  **at HOME**

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From: [Michael Spitzer-Rubenstein](#)
Sent: Friday, August 21, 2020 10:51 AM
To: telections@wauwatosa.net
Subject: [External] Brief Call? Free Assistance from the National Vote at Home Institute

Hi,

I'm Michael Spitzer-Rubenstein, the Wisconsin State Lead for the National Vote at Home Institute. You may have heard from Hillary Hall, our Senior Advisor for State and Local Election Officials but I wanted to personally reach out to you about how we can help Wauwatosa in this election.

Do you have 30 minutes to talk next week? I'd like to hear about your experience in the primaries and share how we can help you over the next 74 days.

You might find [our Communications Toolkit](#) useful. It's a groundbreaking resource that uses behavioral science insights from our partners at ideas42 to help you connect with communities and get voters the information they need about voting in November. We know it's tough for cash-strapped election offices to build out a comprehensive communications plan, design compelling visuals and develop messaging documents. That's why our toolkit does all of that for you!

It includes a templated communications plans for election offices that's cohesive, strategic, and customizable, so you have a clear roadmap. We've also created inviting visuals in a variety of sizes that you can use for social media, print ads, fliers posters or whatever is needed!

I know you already had to deal with poll worker shortages and delayed ballots in the primaries. Now, you're probably preparing for a massive increase in mail-in absentee ballots. The National Vote at Home Institute has your back. [The Communications Toolkit](#) is just one of the many resources we can offer you.

Are there any times next week that would be good for a brief conversation about how we can be of assistance? I'm happy to be flexible around your schedule.

Looking forward to speaking,
Michael

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State Lead for Wisconsin (Leadership Now Fellow)
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he/him

VOTE  **at HOME**

From: [Michael Spitzer-Rubenstein](#)
Sent: Friday, August 21, 2020 10:30 AM
To: mkollmansberger@wauwatoso.net
Subject: [External] Brief Call? Free Assistance from the National Vote at Home Institute

Hi Melanie,

I'm Michael Spitzer-Rubenstein, the Wisconsin State Lead for the National Vote at Home Institute. You may have heard from Hillary Hall, our Senior Advisor for State and Local Election Officials but I wanted to personally reach out to you about how we can help Wauwatoso in this election.

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