Helping States Transition to the Future

Mission

CSG is the premier multi-branch organization forecasting policy trends for state officials.

CSG advocates regionally based, multi-state policy development and problem solving.

CSG promotes excellence in decision-making, and champions state leadership skills and state sovereignty.

Trends in America: 10 Change Drivers
Charting the Course Ahead

- Silver Society: Aging of America
- Immigrant Nation: Changing Face of America
- Growth Dynamics: Regional Hot Spots
- Economic Transformation: Knowledge is King
- Globalization Era: New Forces at Work
- Information Revolution: Sorting It Out
- Privacy vs. Security: A Balancing Act
- Resource Management: Sustaining Our Future
- Polarized Populace: Eroding Common Ground
- Ambiguous Authority: Who's in Charge

What we've learned

- 10 Change Drivers are re-shaping public policy
- Cross-cutting nature of these trends requires innovative institutional responses
- Cultural and structural mismatches are emerging in state government

State Institutional Characteristics

Now	Transformation	Future
Hierarchical/Silos		Horizontal/Matrix
Focus Inward/Process		External/Performance Focus
Self-contained/ Protective		Networked/Collaborative
Short-term/Piecemeal		Longer Range/Holistic
Risk Averse		Entrepreneurial

Helping States in *Transition:*
Deploying Current Strengths

- Survey Members National and Regional
- Convene Expert Panels and Partners
- Conduct “State Transition” Workshops
- Create State Innovations and SSL Categories

Bottom Line

- States Led Past Modernization Eras
- States are Governance Laboratories
- CSG - a Unique National/Regional Resource for Members
- CSG Showcases States Leading the Way