

Chad Vincent, CEO, Dairy Farmers of Wisconsin

Agenda

- What is a 'checkoff program' and why it matters
- ◆ Dairy Farmers of Wisconsin why we exist, and how we impact Wisconsin's industry
- Our demand-building programs —and the results
- Why we changed from WMMB to Dairy Farmers of Wisconsin
- Dairy's incredible impact on Wisconsin



Checkoff: Wisconsin Dairy Farmer Funded

15¢ per 100 pounds of milk



Dairy Farmers of Wisconsin Work with DMI (National Checkoff) to Drive Trust and Sales















DARIGOLD





















Industry-wide Partnerships















Dairy Communications Management Team

Strategic Focus Overview

Marketing & Brand Building

Retail & Foodservice USA / International

Research & Education

Industry-Wide Partnering & Assistance: Safety, Quality, UW Center for Dairy Research

90/90: Emphasis on Wisconsin Cheese



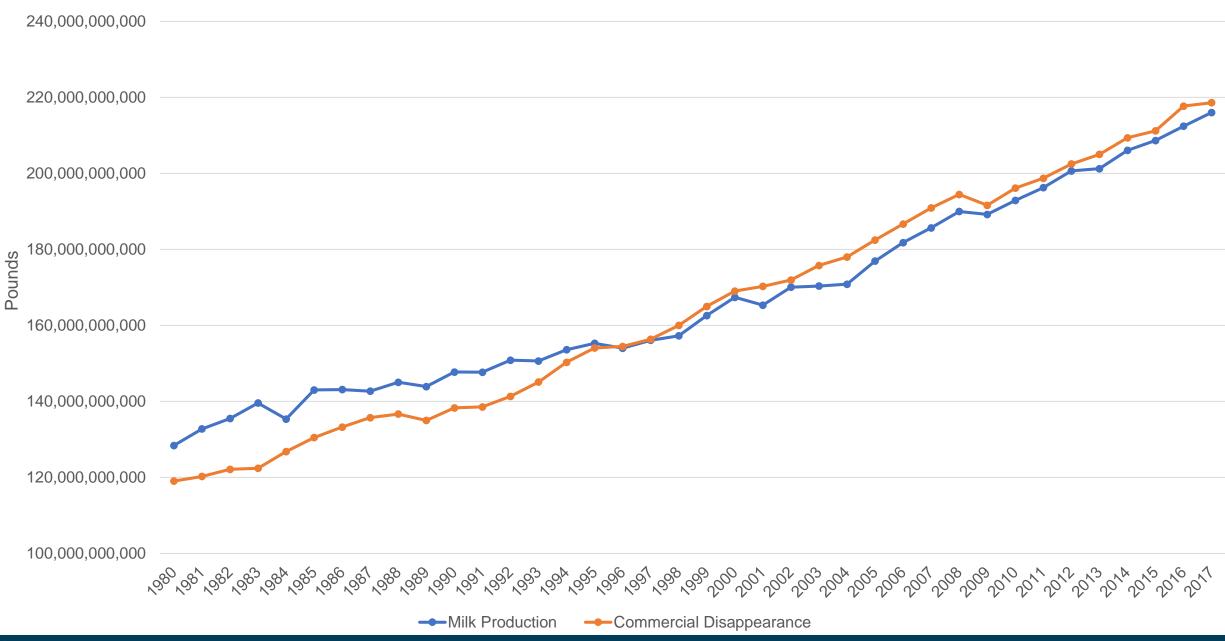
TRUST & SALES

Why Dairy Farmers of Wisconsin Exists What We Do (and Cannot)

- The marketing and promotional arm of the Wisconsin Dairy Industry
 - Funded by Wisconsin Dairy Farmers
- Trust & sales focus
- We help market & promote Wisconsin dairy products
- Limitations:
 - Dairy Farmers of Wisconsin cannot lobby
 - Dairy Farmers of Wisconsin cannot directly impact milk pricing
 - Dairy Farmers of Wisconsin does not make or deliver products
 - "With and through others"
- Processors play a significant role in our success
 - Close alignment with processors to sell more milk / dairy

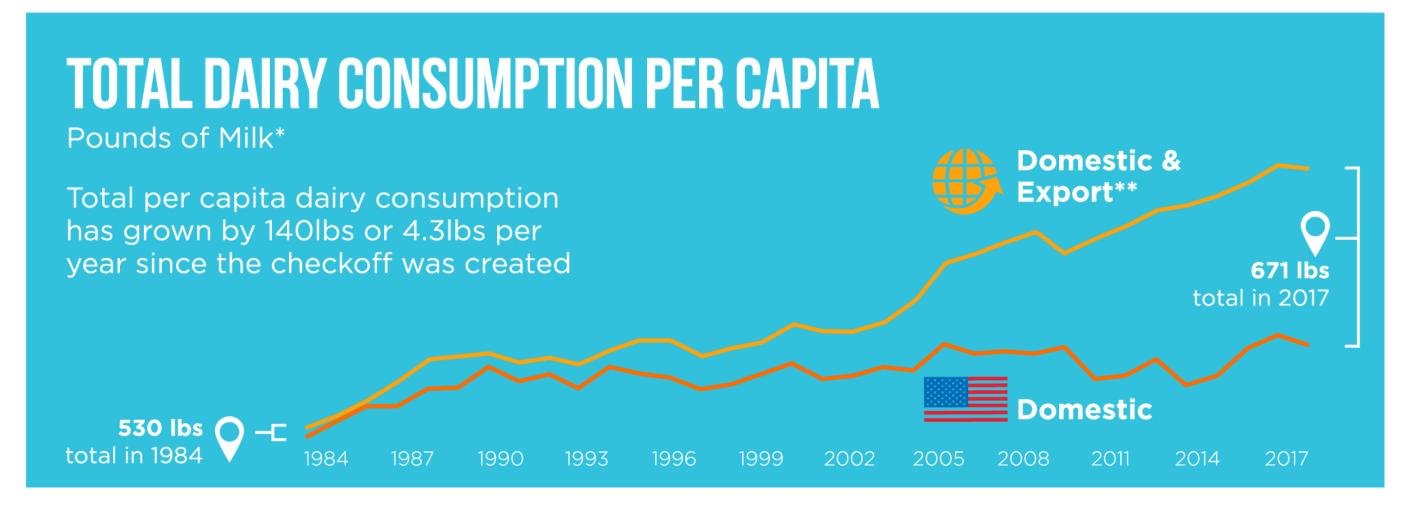


US Milk Production vs. Commercial Disappearance





Dairy Continues to Grow

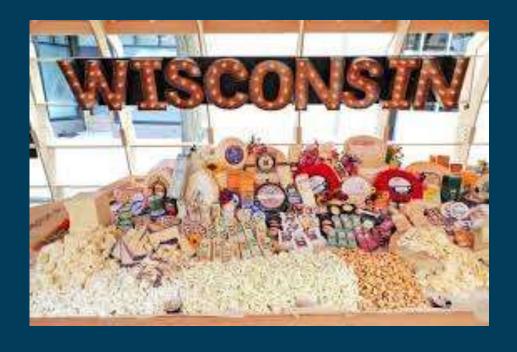


^{*}Milk equivalent, total solids basis

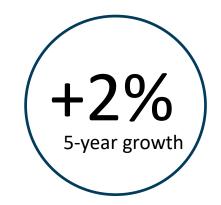
^{**}U.S. product exported per American

IN WISCONSIN WE EAT OUR MILK

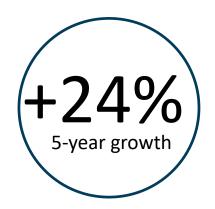




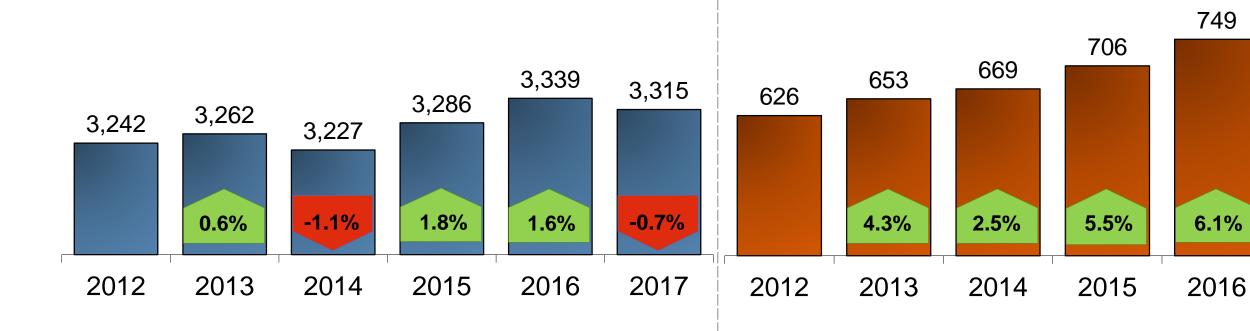
Specialty Cheese Drives Category Growth



Non-Specialty Cheese



Specialty Cheese



Source: IRI Custom WMMB Database

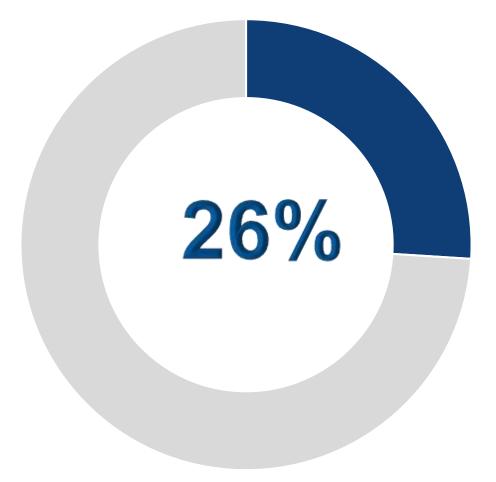
3.2%

2017

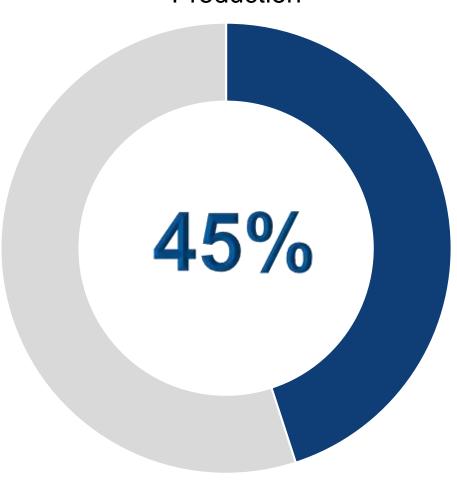
773

Wisconsin Share of Cheese Production

Wisconsin's Share of Total Cheese Production



Wisconsin's Share of Specialty Cheese Production



Total based on 2016 data; Specialty based on 2015 as 2016 not available until May

Research Insights – All Actions are Research Based

Mission: provide information and insight to Wisconsin cheese and dairy companies and other industry partners to aid in promotion, marketing and new product development

Retail Insights -



Analyze point-of-sale data to identify purchasing trends in dairy categories

Restaurant Insights



Analyze foodservice data to identify trends in how Americans eat out

Government Data



Analyze dairy-related data provided by government agencies

Getting Product to Retail Wisconsin Cheese is in 98% of the Nation's Supermarkets





LUNDS&BYERLYS

Promoting and Building Demand for Dairy



ACROSS ALL OUTLETS COMPARED TO

0.9% GROWTH FOR NON-WISCONSIN CHEESE

Identifying Wisconsin Dairy at Grocery and Restaurants













Buyer Missions

Bringing Buyers and Influencers to Wisconsin Dairy Companies, Selling Product, Farm Visits









Trade Shows

- Personal selling environment for cheese companies
- Strong branding
- Wisconsin identity
- Sampling
- Connect with buyers



International Opportunities: Dairy Farmers of Wisconsin's Role







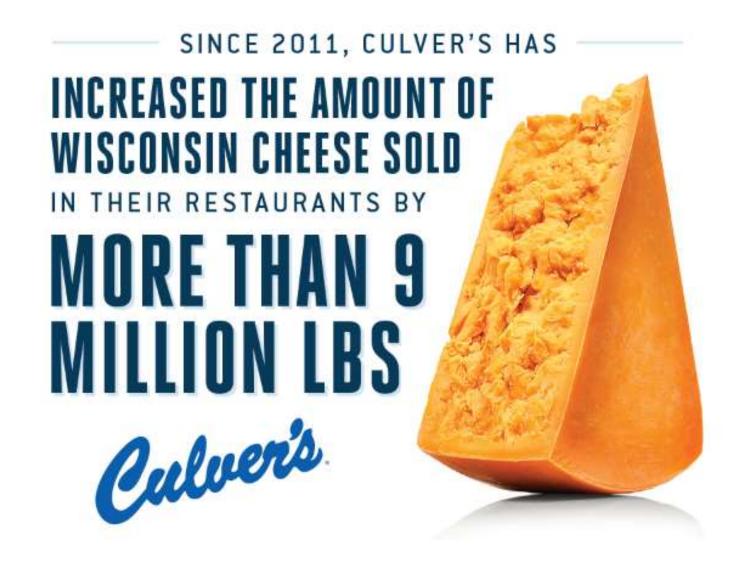


Foodservice / Restaurant Partnerships...Driving Results



LIMITED TIME OFFER OF THE GRILLED CHEESE MOVED AN ADDITIONAL RESTAURANTS

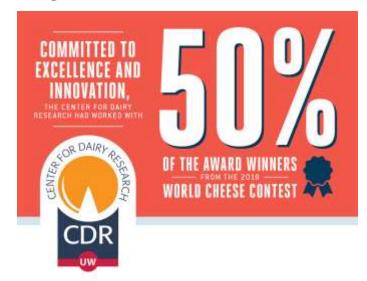
Foodservice Partnerships...Driving Results





UW Center For Dairy Research (CDR)

- DFW Covers 50% of Operation Expenses
- Master Cheesemaker Program
- Training & Education
- In-Plant Support
- New Product Development
- Ingredients & Functionality





SOLUTION BASED RESEARCH BACKED BY EXPERIENCE, PASSION AND TRADITION

Wisconsin Master Cheesemaker® Program

- The only Master Cheesemaker program of its kind in the Americas
- ◆ Elite program of great Wisconsin cheesemakers who elevate consumer perceptions of Wisconsin cheese selling more Wisconsin cheese
- Upgrading Master logo









Telling Our Story: Branding Events Communications





Our Communications Platforms are Now Digital & Social Media

- In the next 5 years, marketers expected to triple their social engagement budget.
- #cheese has over 18 million posts in Instagram...a 34% increase over last year
- Traffic from online videos will constitute 80% of all consumer internet traffic by 2020 (Cisco)
- ◆ 500 million people per month watch recipe videos
- Social video generates 1,200 percent (not a typo) more shares than do images and text, combined

Digital is the most cost-effective form of advertising today

- ◆ 1.5 million monthly views on our Wisconsin Cheese Pinterest page
 - Our 11 social media channels have more than 760,000 fans









WISCONSIN + WORLD'S LARGEST CHEESEBOARD

Cheeseboard Record Earned Free PR media valued at over \$5 million... and social buzz alone earned 8.6 million exposures for Dairy Farmers of Wisconsin

Nick Buffo @NickBuffo · Aug 1

What's the best way to Wake Up Wisconsin? With Cheese! Thanks to the Dairy
Farmers of Wisconsin for bringing in a sample cheeseboard for us to try this
morning. They're planning to break a Guiness World Record tonight during
Concerts on the Square in #Madison, #WakeUpWi #WKOW















Reaching Farmers



- Radio
- Social Media
- Website
- Regional Meetings
- Trade Shows
 - Wisconsin Farm Technology Days
 - World Dairy Expo
 - Dairy Strong
 - PDPW Annual Business Conference
 - WPS Farm Show

Sustainability

- UW Discovery Farms fund research, connect with farmers to find solutions, include in studies
- Wisconsin Leopold Conservation Award sponsor annual \$10,000 award that recognizes an outstanding farmer's land stewardship practices. Dairy farmers have won the past three consecutive years.
- Innovation Center for U.S. Dairy member participate and provide counsel ongoing programing
 - Work with Wisconsin area farmers and businesses to apply for the annual U.S. Sustainability Awards
- Newtrient Serves as a catalyst advancing new technologies, practices, products and markets around manure use and management aiming to help generate profits for farmers, while at the same time preserving and enhancing the environment











County Dairy Promotion Groups

- Emphasize local dairy promotions
- Support 63 local county dairy promotion groups to promote Wisconsin dairy
 - Dairy breakfasts drive more than 150,000 consumers onto farms each summer







Trust Sustainability Environment

RESPONSIBLY PRODUCED

LOCALLY DRIVEN

NUTRIENT RICH REAL ENJOYMENT











Trust Index & Overall Perceptions

When trust in dairy is asked prior to the start of the survey, trust in dairy is on par with trust in technology and food & beverage companies overall, and higher than the beef and financial services industries.

Trust in Industry

(Top 4 Box)

Dairy Industry	Technology companies	Food & Beverage companies	Healthcare Industry	Beef Industry	Financial companies
58%	58%	56%	47%	45%	39%

Consumer Trust In Dairy Milk & Production

At a detailed level, trust in both dairy farmers and the dairy industry are mostly stable.

I trust dairy farmers / the dairy industry to... (Defi

Provide Nutritious Products

Wave 3

74% / **75%**

Provide Safe Products

75% / 74%

itely/Somewhat Agree)

Care about Environment

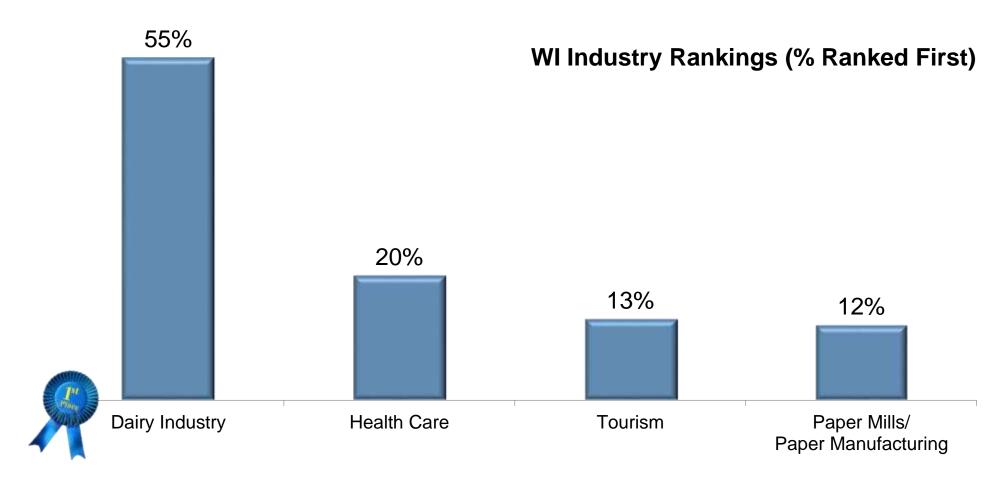
62% / 55%



Practice Humane Animal Treatment

63% / 60%

The majority of Wisconsin residents feel that the Dairy industry has the greatest impact on the Wisconsin economy.





Wisconsin Dairy Impact

♦ In 2001, Dairy Farmers of Wisconsin introduced a state-wide communications program to increase awareness, understanding and support of the dairy industry and to encourage the purchase Wisconsin dairy products

 Perceptions were that the state's dairy industry was going away. The fact? Wisconsin's dairy industry was generating even greater impacts on our economy

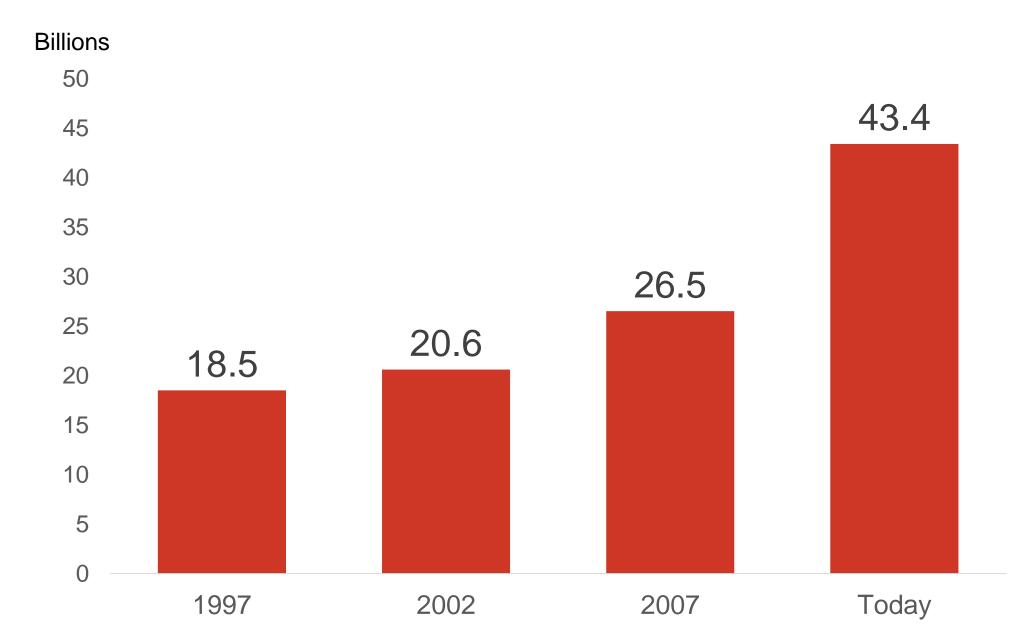
Wisconsin's dairy industry generates
 \$43.4 billion annually for the state's economy

 Every \$1 generated by the Wisconsin dairy industry puts \$1.79 back into the state's economy in other places. (DATCP)

60,000 jobs

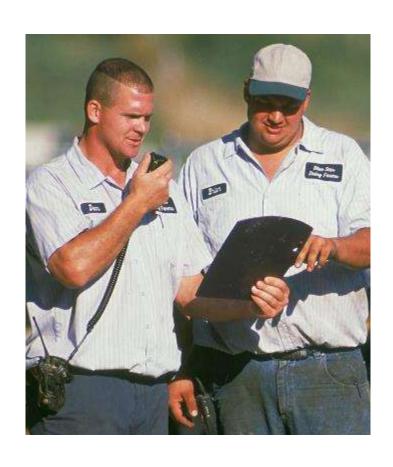


Dairy's Economic Impact



Wisconsin Dairy Impact

♦ The Wisconsin dairy industry employs 60,000 people







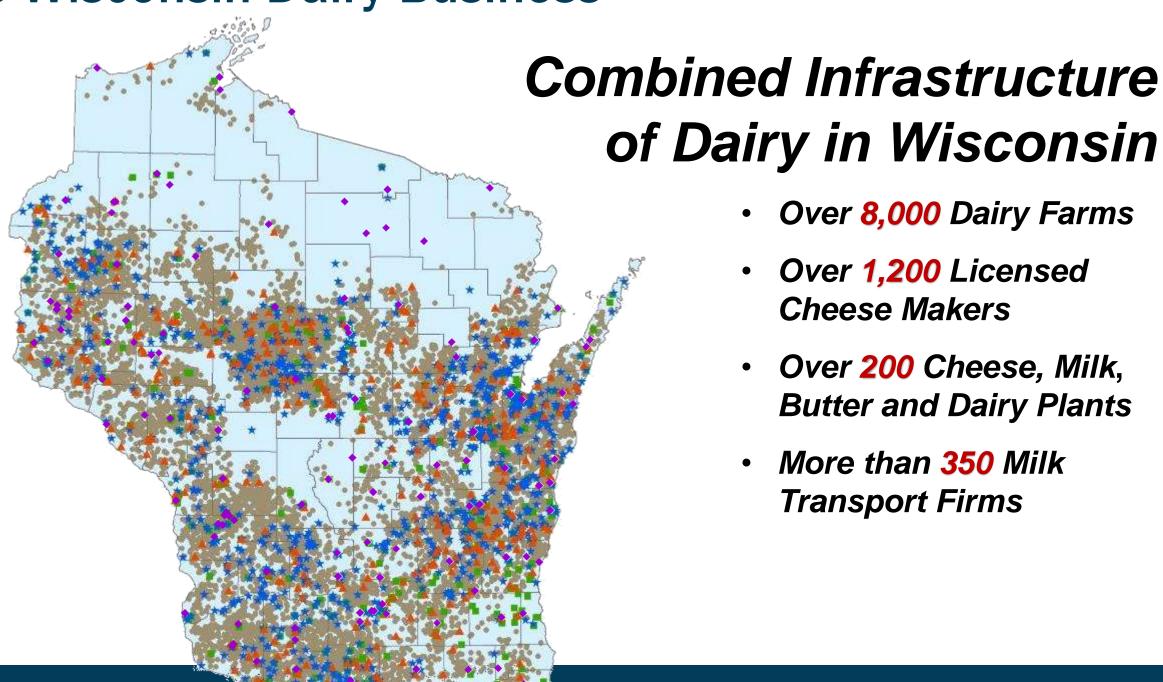
Wisconsin Dairy Impact

♦ The dairy industry and employees pay taxes that help fund schools, build roads and enhance the lives of everyone in Wisconsin





Today's Wisconsin Dairy Business



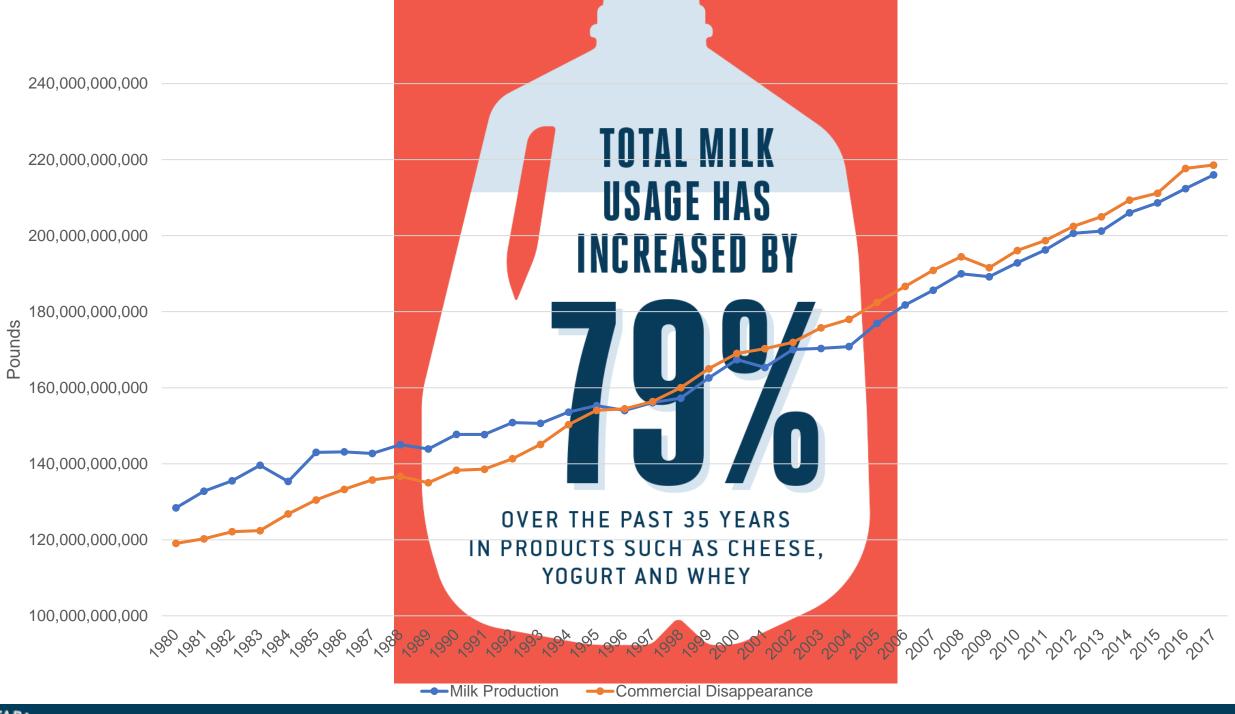
Over 8,000 Dairy Farms

- Over 1,200 Licensed Cheese Makers
- Over 200 Cheese, Milk, **Butter and Dairy Plants**
- More than 350 Milk Transport Firms

IN SUMMARY

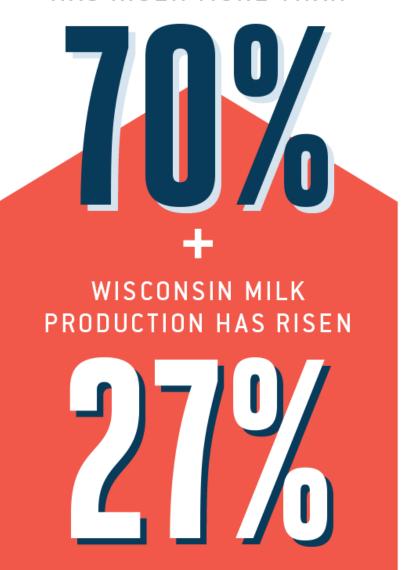
INCREASE IN ANNUAL WISCONSIN CHEESE SALES **SINCE 2013**

G206
OF THAT INCREASE WAS DUE TO SPECIALTY CHEESE



SINCE WISCONSIN MILK MARKETING BOARD WAS ESTABLISHED:

U.S. PER CAPITA CHEESE CONSUMPTION
HAS RISEN MORE THAN



Summary: Driving Trust & Sales

DFW exists to be the marketing and promotion arm of the Wisconsin Dairy Farmers. We aim to build trust in our Farmers and industry and demand for Wisconsin Dairy products through best in class marketing, research & partnerships



Deepening Trust In:

- Dairy Farmers
- Dairy Farming and Practices
- Dairy Products
- Environment / Animal Care
 By Multiple Methods:
- Dairy's Impact on Economy
- Partnering with DMI
- Research and Fact-Based



Building Demand and Sales of Wisconsin Dairy Products:

- At Retail & Grocery Stores
- In Top Restaurant Chains Who Help Promote Wisconsin
- Using World Class Digital Marketing, Events, PR and In-Store Programs

RESEARCH & EDUCATION



Research and Education are Central to Dairy Checkoff

- UW System & CDR
- Best Consumer and Science Researchers
- Education in Schools and Youth
- Educating Market Influencers





WisconsinDairy.org

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Youth & School Education



The Wisconsin Dairy Council, National Dairy Council and the NFL have teamed up bringing Dairy, Milk, Agriculture and Exercise messages to the classroom.



 Reached 38 million students across the country, 3 million in Wisconsin

HEALTHY EATING RESULTS:

- 90% of FUTP60 students report they are eating/drinking more dairy!
- Overall school health environment is improved

PHYSICAL ACTIVITY RESULTS:

- 90% of FUTP60 students report they are getting more physical activity at school and home
- Students are encouraging their families to get more physical activity